



### **Message by the CGDA**

I am deeply honoured to address the Defence Accounts Department (DAD) family as the Controller General of Defence Accounts (CGDA). I am filled with humility and a sense of profound responsibility to head one of the oldest Departments in the government with a history of over 277 years. It has been our shared and deeply cherished goal to take the Department to the heights of excellence and professionalism. This has been an ongoing process, nourished and strengthened over the years by our predecessors and by us.

The strategic goal of our Department is to perform our core functions of internal audit, accounts, payments and financial advice to ensure optimum and outcome oriented utilisation and management of defence finance to meet defence related national security objectives. To attain this, we need to leverage modern financial management concepts and techniques. The objective is professional delivery of services to all organisations under the Ministry of Defence and to act as a force multiplier and enabler.

Honourable Prime Minister's direction of ensuring ease of doing business requires us to streamline our systems and procedures to ensure transparency, accuracy and efficiency. With the advancement in technology and complexities in our core functions, it has become extremely important to constantly update our knowledge, skills and competence and provide innovative solutions as per latest management trends.

Honourable Raksha Mantri has directed us, on our foundation day in 2024, to prepare a road map to make our Department a 'Centre of Excellence' in 'Defence Finance and Economics'. A detailed document in this regard has already been prepared and is under the process of finalisation. This will require re-orientation in our thinking and re-structuring of our core functions. The document is aligned with the declaration of year 2025 as the 'Year of Reform' by the Ministry of Defence.

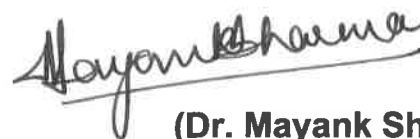
Last year, we released our first 'Market Intelligence Report', which provided valuable insights about utilisation of financial resources and their economic impact.

As we navigate the complex landscape of defence finance and economics, I am committed to ensuring that our organisation upholds the highest standards of integrity and professionalism. My vision is built on following fundamental pillars:

1. **Strategic Planning and Innovation:** Adopt forward-thinking strategies and embrace innovative solutions to enhance our core functions.
2. **Alert, Agile, and Adaptive:** Address the challenges in a highly dynamic and evolving environment. Every challenge is an opportunity and every roadblock is a pathway.
3. **Professionalism and Knowledge Upgrade:** Strive to enhance and expand our knowledge base and develop excellence in skill and competence.
4. **Efficiency, Economy, Effectiveness and Enterprise (4Es):** These 4Es will be the cornerstone of our policies and endeavours and will inform our decision making.
5. **Technology, Automation, Process Simplification:** Focus on simplifying, automating and strengthening systems and processes without compromising integrity. Artificial Intelligence, Machine Learning and Data Science will form its pillars. This is aligned with the Government's plan to create digital infrastructure as part of Governance, Development and Performance (GDP).
6. **Transparency and Accountability:** Maintain the highest level of transparency and ensure accountability at every level. Honesty and Integrity will be the cornerstones.
7. **Collaboration and Professional Development:** Foster a culture of collaboration, encouraging sharing of knowledge and expertise, and invest in the professional growth of our Department.

The department as a whole will constantly strive to upgarde the logistics and infrastructure to meet highly enhanced responsibilities and associated challenges as well.

I am confident that with our combined efforts and dedication, we will achieve remarkable results and set new benchmarks in defence finance and economics. I look forward to working closely with each of you and building a stronger, professional and more resilient Department.



(Dr. Mayank Sharma)  
Controller General of Defence Accounts